

Treasurer's Report Fiscal Year Ended April 30, 2023

Year in Review

- Hockey Calgary completed the 2022/23 fiscal year with a healthy balance sheet and surplus from operations.
- The Finance Committee for FY 2023 consisted of Alan Roessel, Kevin Kobelka, Joe Strang, Andy King and Dave Guebert. The Committee's main functions include:
 - Establishment of an operating budget, and subsequent analysis of actual results versus budget through the year.
 - Continued monitoring and enforcement of financial controls in conjunction with Hockey Calgary management.
 - Review of the quarterly financial statements and payments/expenses processed by Hockey Calgary.
 - Interaction with the independent external auditors in respect of their audit of the financial statements and reviewing any suggestions for improvements.

Results for the year ended April 30, 2023:

- Overall excess of revenue over expenses for FY 2023 was \$90k. This was a decrease of \$91k from FY 2022
- Revenues:
 - Revenues increased \$855k from FY 2022
 - Operations revenues, which consist primarily of ice rental and referee costs charged to member associations, increased \$475k as a result of increased utilization, largely due to no construction closures as in the prior year.
 - Member Services, which consists of Hockey Calgary, Hockey Alberta and Hockey Canada fees collected from members, increased \$114k due to increased registration.
 - Interest income due to rising interest rates on investments held for future projects contributed an additional \$44k over the prior year.
 - The remainder of revenue items increased \$222k primarily as a result of increased revenues in a variety of events and programs that were limited in the prior year.
- Expenses:
 - Expenses decreased \$672k from FY 2022
 - Operations expenses, which consist primarily of ice rental and referee costs, increased \$457k as a result of increased utilization, largely due to no construction closures as in the prior year.
 - Member Services, which consists of Hockey Alberta and Hockey Canada fees paid to those organizations, were essentially flat as the increase in registration was primarily offset by the Hockey Canada equity fund being donated rather than remitted to Hockey Canada (included in Marketing expenses).



- The remainder of expense items increased \$212k primarily as a result of increased expenses in a variety of events and programs that were limited in the prior year.
- Balance Sheet summary:
 - Hockey Calgary ended FY 2023 with a strong working capital position of \$2.6 million.
 - The decrease in Cash from the prior year was largely offset by an increase in Short-term investments as cash was moved to interest-bearing investments.
 - Restricted contributions increased primarily due to contributions to future projects. This fund is intended to be used towards additional ice surfaces in Calgary.

Audit and Approval of the Financial Statements

- Kenway Mack Slusarchuk Stewart LLP continued their role as auditor and completed the audit of the financial statements for FY 2023. There were no material findings or control issues noted and an unqualified audit opinion was rendered in their Independent Auditor's Report.
- The Board of Hockey Calgary has approved the audited financial statements for submission to the members.

Change to the Fiscal Year End

• During the year, the Members of Hockey Calgary approved a change of the fiscal year end of Hockey Calgary from April 30 to June 30. This move was done to align Hockey Calgary with governing bodies, provide a better match between the fiscal year and the "hockey season", and ensure a more efficient use of resources.

2023/24 Budget

- Due to the change in Fiscal Year End, two budgets were prepared:
 - A two month budget for May and June 2023 (the "Stub Period")
 - A 12 month budget for July 2023 to June 2024 (2023/24 Budget)
- The Board of Hockey Calgary has approved both of the above budgets
- The Stub Period has a deficit of revenues over expenses of \$123k. This compares to a deficit of \$121k for the same time period in 2022. A summary of the budget is attached at Appendix A.
- The 2023/24 Budget has an overall excess of revenues over expenses of \$15k, a decline of \$259k from FY2023. A summary of the budget is attached at Appendix B. The budget includes an increase of the arena fee from \$10/player to \$12/player. A capital budget of \$122k was also approved.

Thanks to Beth Long and Kevin Kobelka for their continued focus on managing the day-to-day financial affairs of Hockey Calgary and providing oversight and financial control of the activities of Hockey Calgary.

Respectfully submitted,

Alan Roessel, Treasurer



Appendix A

2023 Stub Period Budget

| | Stub Period (May-June 2023) Budget | May-June 2022 Actual | Variance |
|-----------------------------------|--|-------------------------|----------|
| REVENUES | | | |
| Administration | 12,890 | 1,384 | 11,506 |
| Development | - | 12,129 | (12,129) |
| Events | - | 2,000 | (2,000) |
| Funding | 62,000 | 60,452 | 1,548 |
| Marketing | - | - | - |
| Member Services | - | - | - |
| Operations | - | - | - |
| | 74,890 | 75,965 | (1,075) |
| EXPENSE | | | |
| Administration | 135,830 | 124,856 | 10,974 |
| Development | 400 | 1,701 | (1,301) |
| Events | - | 4,680 | (4,680) |
| Funding | 56,500 | 51,358 | 5,142 |
| Marketing | 4,610 | 14,750 | (10,140) |
| Member Services | - | - | - |
| Operations | 200 | - | 200 |
| | | | |
| | 197,540 | 197,345 | 195 |
| Deficit of revenues over expenses | (122,650) | (121,380) | (1,270) |



Appendix B

2023/24 Budget

| | 2023-24 Budget ⁽¹⁾ | 2022-23 Actual ⁽²⁾ | Variance |
|----------------------------------|-------------------------------|-------------------------------|-----------|
| REVENUES | | | |
| Administration | 85,274 | 61,996 | 23,278 |
| Development | 253,370 | 154,788 | 98,582 |
| Events | 370,760 | 344,924 | 25,836 |
| Funding | 175,000 | 197,320 | (22,320) |
| Marketing | 16,500 | 10,000 | 6,500 |
| Member Services | 2,002,614 | 1,829,377 | 173,237 |
| Operations | 5,022,634 | 5,055,524 | (32,890) |
| | 7,926,152 | 7,653,929 | 272,223 |
| EXPENSE | | | |
| Administration | 872,335 | 761,987 | 110,348 |
| Development | 306,540 | 150,076 | 156,464 |
| Events | 608,978 | 577,382 | 31,596 |
| Funding | 112,700 | 113,057 | (357) |
| Marketing | 57,449 | 98,512 | (41,063) |
| Member Services | 984,584 | 781,523 | 203,061 |
| Operations | 4,968,900 | 4,897,160 | 71,740 |
| | 7,911,486 | 7,379,697 | 531,789 |
| Excess of revenues over expenses | 14,666 | 274,232 | (259,566) |

(1) 2023-24 Budget includes the 12 month period from July 1, 2023 to June 30, 2024

(2) 2022-23 Actual includes the 12 month period from May 1, 2022 to April 30, 2023